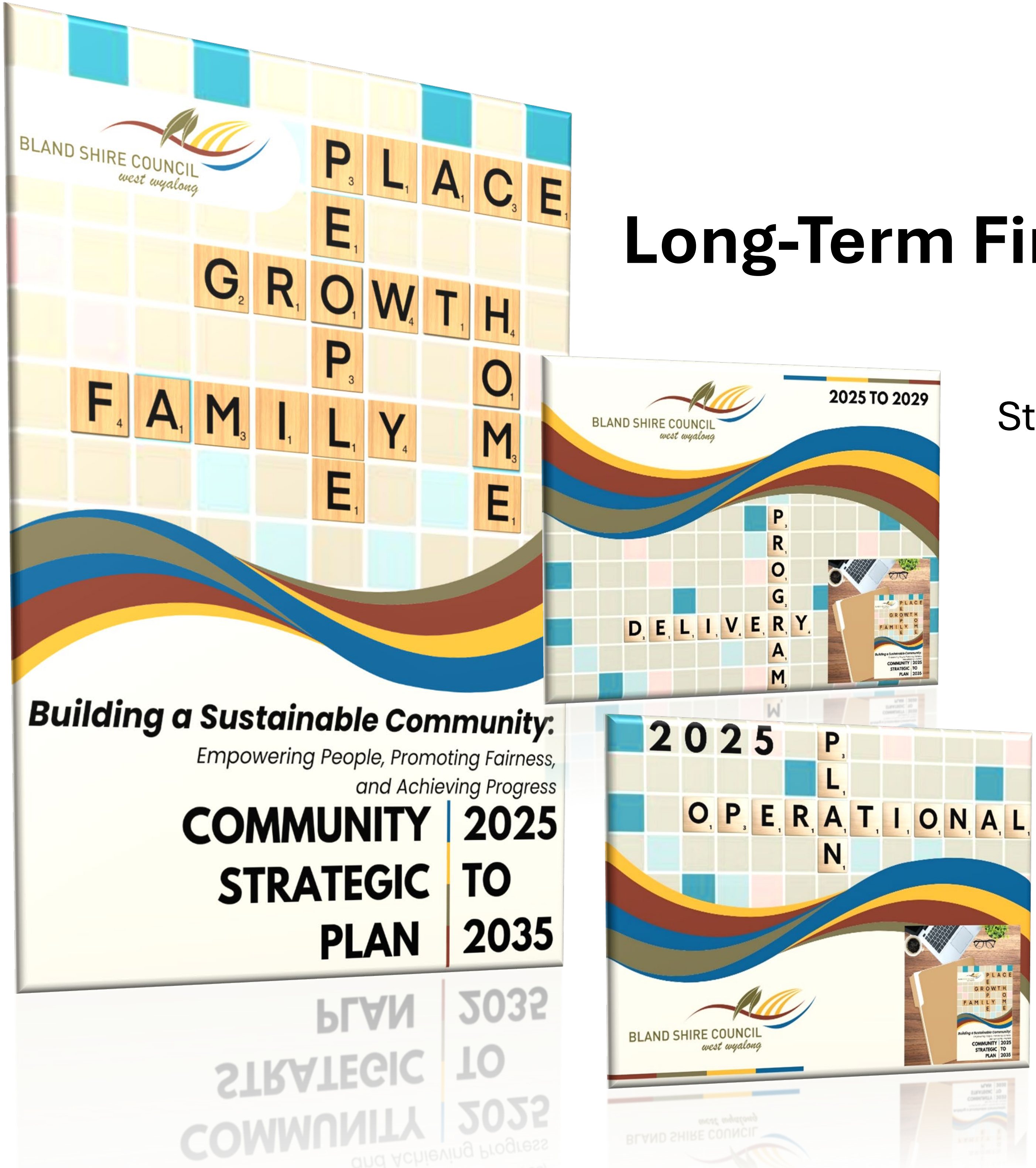
Long-Term Financial Plan:

Income.Statement

Statement.of.Cash.Flows

Balance.Sheet



BLAND SHIRE COUNCIL
west wyalong

INCOME STATEMENT

Income Statement - Consolidated For the year	Actual 2023/24	Budgeted 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Projected 2028/29	Projected 2029/30	Projected 2030/31	Projected 2031/32	Projected 2032/33	Projected 2033/34	Projected 2034/35	Projected 2035/36
Income from Continuing Operations													
Revenue:													
Rates and Annual Charges	10,825	11,418	11,692	11,973	12,260	12,554	12,856	13,164	13,480	13,804	14,135	14,474	14,821
User Charges and Fees	1,333	1,432	1,687	1,727	1,769	1,811	1,855	1,899	1,945	1,992	2,039	2,088	2,139
Interest and Investment Revenue	3,763	450	1,500	1,621	500	530	542	564	586	610	634	659	686
Other Revenue	545	652	665	678	692	706	720	734	749	749	720	734	749
Grants and Contributions provided for Operating Purposes	23,919	15,024	15,805	12,367	11,598	11,992	12,400	12,822	13,258	13,708	14,174	14,656	15,155
Grants and Contributions provided for Capital Purposes	12,073	7,875	5,950	4,160	3,500	3,640	3,786	3,937	4,095	4,258	4,429	4,606	4,790
Net gain from the diposal of assets		418	253	143	147	152	156	161	166	170	174	178	183
Other Income	1,060	1,346	1588	1626	1665	1705	1746	1788	1831	1875	1920	1966	2013
Total Income from Continuing Operations	**53,518**	**38,615**	**39,140**	**34,295**	**32,131**	**33,091**	**34,060**	**35,069**	**36,109**	**37,165**	**38,225**	**39,362**	**40,535**
Expenses from Continuing Operations													
Employee Benefits and On Costs	8,651	9,174	9,152	9,427	9,615	9,807	10,004	10,204	10,408	10,616	10,828	11,045	11,266
Borrowing Costs	243	127	122	761	1894	1890	1885	1880	1777	1777	1777	1777	1777
Materials and Contracts	10,510	21,470	20,394	10,860	9,875	8,979	9,500	10,230	11,500	11,776	12,059	12,348	12,644
Depreciation and Amortisation	8,250	7,988	9,201	9,385	9,573	9,764	9,959	10,159	10,362	10,569	10,780	10,996	11,216
Net Losses from the disposal of assets	2,185	1,568	1,247	1,251	1,254	1,258	1,262	1,266	1,270	1,273	1,277	1,281	1,285
Other Expenses	532	1,522	1,737	1,657	1,770	1,692	1,804	1,728	1,839	1,883	1,928	1,975	2,022
Total Expenses from Continuing Operations	**30,371**	**41,849**	**41,853**	**33,340**	**33,981**	**33,391**	**34,414**	**35,466**	**37,155**	**37,894**	**38,650**	**39,421**	**40,210**
Operating Result from Continuing Operations	**23,147**	**-3,234**	**-2,713**	**955**	**-1,850**	**-300**	**-354**	**-397**	**-1,046**	**-729**	**-425**	**-59**	**325**
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	**11,074**	**-11,109**	**-8,663**	**-3,205**	**-5,350**	**-3,940**	**-4,140**	**-4,334**	**-5,140**	**-4,987**	**-4,853**	**-4,665**	**-4,465**

STATEMENT OF CASH FLOWS

Statement of Cash Flows - Consolidated For the year (000's)	Actual 2023/24	Budgeted 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Projected 2028/29	Projected 2029/30	Projected 2030/31	Projected 2031/32	Projected 2031/32	Projected 2029/30	Projected 2030/31	Projected 2031/32
Cash Flows from Operating Activities													
Receipts:													
Rates and Annual Charges	10,843	11,103	11,370	11,643	11,922	12,208	12,501	12,801	13,108	13,423	13,745	14,075	14,413
User Charges and Fees	1,538	1,432	1,687	1,209	1,234	1,258	1,283	1,309	1,335	1,335	1,283	1,309	1,335
Interest and Investment Revenue	2,771	1450	1500	1752	1790	1830	1871	1915	1960	1960	1871	1915	1960
Other Revenue	947	652	665	678	692	706	720	734	749	749	720	734	749
Grants and Contributions	31,222	19,057	21,755	8,410	7,855	6,962	7,171	7,382	7,596	8,465	8,500	8,500	8,500
Payments:													
Employee Benefits and On Costs	-8,545	-9,174	-9,605	-8,184	-8,348	-8,514	-8,685	-8,858	-9,036	-9,036	-8,685	-8,858	-9,036
Materials and Contracts	-12,352	-24,368	-17,625	-10,860	-9,875	-8,979	-9,500	-10,230	-9,875	-9,012	-8,500	-8,312	-9,650
Borrowing Costs	-243	-127	-122	-761	-1,894	-1,890	-1,885	-1,880	-1,777	-1,777	-1,777	-1,777	-1,777
Other	-260	-3,090	-1,737	-1,657	-1,770	-1,321	-1,210	-950	-840	-800	-800	-800	-800
Net Cash provided (or used) in Operating Activities	**25,921**	**-3,065**	**7,888**	**2230**	**1606**	**2260**	**2266**	**2223**	**3220**	**5307**	**6357**	**6786**	**5694**
Cash Flows from Investing Activities													
Receipts:													
Redemption of term deposits	29,000	31,000	39,000	38,000	41,000	42,000	41,000	42,000	42,000	38,000	38,000	38,000	38,000
Sale of Real Estate Assets	67	2,250	500	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant and Equipment	677	247	298	150	170	177	184	191	199	207	215	224	233
Payments:													
Purchase of Investments	-231	0	0	0	0	0	0	0	0	0	0	0	0
Acquisition of term deposits	-31,496	-29,000	-31,000	-30,000	-33,000	-30,000	-35,000	-35,000	-38,000	-35,000	-37,000	-38,000	-38,000
Purchase of Infrastructure, Property, Plant and Equipment	-20,041	-10,350	-8,573	-7,150	-6,350	-6,528	-6,711	-4,282	-4,120	-3,347	-3,441	-3,537	-3,636
Purchase of Real Estate Assets	-780	-	-										
Net Cash provided (or used) in Investing Activities	**- 22,804**	**-5,853**	**225**	**1,000**	**1,820**	**5,649**	**-527**	**2,909**	**79**	**-140**	**-2,226**	**-3,313**	**-3,403**
Cash Flows from Financing Activities													
Receipts:													
Proceeds from Borrowing and Advances	4	4	4	4	4	0	0	0	0	0	0	0	0
Payments:													
Repayment of Borrowing and Advances	- 104	-132	-127	-1761	- 1,894	- 1,890	- 1,885	- 1,880	- 1,777	- 1,777	- 1,777	- 1,777	- 1,777
Net Cash provided (or used) in Financing Activities	**- 100**	**-128**	**-123**	**-1,757**	**-1,890**	**-1,890**	**-1,885**	**-1,880**	**-1,777**	**-1,777**	**-1,777**	**-1,777**	**-1,777**
Net Increase/(Decrease) in Cash and Cash Equivalents	3,017	- 9,046	7,990	1,473	1,536	6,019	- 146	3,252	1,522	3,390	2,355	1,696	513
plus: Cash and Cash Equivalents - beginning of year	10,379	13,396	4,350	12,340	13,813	15,349	21,368	21,222	24,474	25,997	29,387	31,741	33,437
Cash and Cash Equivalents - end of year	**13,396**	**4,350**	**12,340**	**13,813**	**15,349**	**21,368**	**21,222**	**24,474**	**25,997**	**29,387**	**31,741**	**33,437**	**33,950**
plus: Investments on hand - end of year	74,700	72,700	64,700	56,700	48,700	36,700	30,700	23,700	19,700	16,700	15,700	15,700	15,700
Total Cash, Cash Equivalents and Investments	**88,096**	**77,050**	**77,040**	**70,513**	**64,049**	**58,068**	**51,922**	**48,174**	**45,697**	**46,087**	**47,441**	**49,137**	**49,650**

BALANCE SHEET

Balance Sheet - Consolidated (000's) As at	Actual 2023/24	Budgeted 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Projected 2028/29	Projected 2029/30	Projected 2030/31	Projected 2031/32	Projected 2031/32	Projected 2029/30	Projected 2030/31	Projected 2031/32
ASSETS													
Current Assets													
Cash and Cash Equivalents	13,396	4,350	12,340	13,813	15,349	21,368	21,222	24,474	25,997	29,387	31,741	33,437	27,334
Investments	72,700	70,700	62,700	56,700	48,700	34,700	25,700	18,700	14,700	10,700	9,700	9,700	9,700
Receivables	2,759	2,564	2,469	1,983	2,015	1,856	1,901	1,946	1,993	2,041	2,090	2,140	2,191
Inventories	1,964	2,016	1,897	1,516	1,546	1,576	1,614	1,653	1,692	1,733	1,774	1,817	1,861
Total Current Assets	90,819	79,630	79,406	74,012	67,610	59,500	50,436	46,773	44,382	43,860	45,305	47,094	41,086
Non-Current Assets													
Investments	2,000	2,000	2,000	0	0	2,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Receivables	71	93	298	452	592	464	601	476	611	611	601	476	611
Infrastructure, Property, Plant and Equipment	439,228	421,538	415,702	468,078	476,898	483,098	489,378	495,740	502,184	508,713	515,326	522,025	528,812
Investment Property	2,049	2,049	2,098	2,149	2,200	2,253	2,307	2,362	2,419	2,477	2,537	2,597	2,660
Other	431	429	468	521	537	553	569	586	604	622	641	660	680
Total Non-Current Assets	443,779	426,109	420,566	471,200	480,227	488,367	497,855	504,165	510,818	518,423	525,104	531,759	538,762
TOTAL ASSETS	534,598	505,739	499,972	545,211	547,836	547,867	548,292	550,938	555,200	562,283	570,410	578,852	579,848
LIABILITIES													
Current Liabilites													
Payables	973	921	967	1,071	1,093	1,114	1,136	1,158	1,181	1,208	1,236	1,264	1,293
Contract Liabilities	7,704	11,201	9,012	5,601	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Borrowings	93	93	0	0	0	0	0	0	0	0	0	0	0
Provisions	3,398	3,201	3,158	3,100	3,162	3,225	3,290	3,356	3,423	3,505	3,589	3,675	3,764
Total Current Liabilities	12,168	15,416	13,137	9,772	9,255	9,339	9,426	9,514	9,604	9,713	9,825	9,940	10,057
Non-Current Liabilities													
Payables	162	159	120	132	98	67	69	70	72	74	75	77	79
Borrowings	500	400	300	5,200	25,100	25,000	30,000	28,169	26,343	24,522	22,696	20,870	19,044
Provisions	6,571	5,836	5,843	5,850	5,857	5,864	5,871	5,878	5,885	5,892	5,899	5,906	5,913
Total Non-Current Liabilities	7,233	6,395	6,263	11,182	31,055	30,931	35,940	34,117	32,300	30,488	28,671	26,854	25,037
TOTAL LIABILITIES	19,401	21,811	19,400	20,954	40,310	40,270	45,366	43,631	41,904	40,201	38,496	36,793	35,094
Net Assets	**515,197**	**483,928**	**480,572**	**524,257**	**507,526**	**507,597**	**502,926**	**507,306**	**513,296**	**522,082**	**531,914**	**542,059**	**544,754**
EQUITY													
Retained Earnings	204,160	191,769	190,439	207,750	201,120	201,148	199,297	201,033	203,407	206,888	210,784	214,805	215,873
Revaluation Reserves	311,037	292,159	290,133	316,507	306,406	306,449	303,629	306,273	309,889	315,194	321,129	327,254	328,881
Total Equity	**515,197**	**483,928**	**480,572**	**524,257**	**507,526**	**507,597**	**502,926**	**507,306**	**513,296**	**522,082**	**531,914**	**542,059**	**544,754**